

S-1 Mission and Purpose: 4 pages			
x	Member	Department	Professional Title
1*	Michael Kneeland, MD	Office of Educational Affairs	Associate Dean, Allied Health and Interprofessional Education
2	Kendall Knight, PhD	Basic Biomedical Sciences Division	Associate Dean, GSBS
3	Brendan Chisholm	Office of the Chancellor	Chief of Staff
4	Lisa Beittel	Office of the Dean/Provost	Chief of Staff, Assistant Dean for Administration
5	James Healy, JD	Chancellor's Office	Associate General Counsel
6	Michele Pugnaire, MD	Office of Educational Affairs	Senior Associate Dean for Educational Affairs
7	Tony Carruthers, PhD	Graduate School of Biomedical Sciences	Dean, GSBS
8	Paulette Seymour-Route, PhD, RN	Graduate School of Nursing	Dean, GSN

S-3 Organization and Governance: 5 pages			
	Member	Department	Professional Title
1*	Luanne Thorndyke, MD	Faculty Affairs	Vice Provost, Faculty Affairs
2	John Congdon	Administrative Manager	Office of Faculty Affairs
3	Michael Kneeland, MD	Office of Educational Affairs	Associate Dean, Allied Health and Interprofessional Education
4	Scot Wolfe, PhD	Biochemistry and Molecular Pharmacology	Associate Professor
5	Heather Lyn Haley, PhD	Family Medicine & Community Health	Assistant Professor
6	Janet Hale, PhD, APRN	Graduate School of Nursing	Associate Dean for Academic Affairs
7	Julia Johnson, MD	Obstetrics & Gynecology	Chair and Professor
8	Lisa Beittel	Office of the Dean/Provost	Chief of Staff, Assistant Dean for Administration
9	Brendan Chisholm	Office of the Chancellor	Chief of Staff
10	James Healy, JD	Chancellor's Office	Associate General Counsel

S-2 Planning and Evaluation: 8 pages			
x	Member	Department	Professional Title
1*	Mary Zanetti, EdD	Research and Evaluation	Senior Director, Division of Research, Evaluation & Assessment
2	Joyce Murphy, MPA	Commonwealth Medicine	Vice Chancellor and Chief Operating Officer
3	Carol Bova, PhD, RN, ANP	Graduate School of Nursing	Associate Professor
5	Janet Hale, PhD, APRN	Graduate School of Nursing	Associate Dean for Academic Affairs
6	Kendall Knight, PhD	Basic Biomedical Sciences Division	Associate Dean, GSBS
7	Mark Shelton	Office of Communications	Associate Vice Chancellor for Communications
8	John Baker	Facilities Management	Associate Vice Chancellor, Facilities Management
9	Nancy Vasil	Office of Administration and Finance	Associate Vice Chancellor, Administration and Finance
10	Deborah DeMarco, MD	Graduate Medical Education	Senior Associate Dean for Clinical Affairs; Associate Dean, Graduate Medical Education
11	Nathaniel Hafer, PhD	UMass Center for Clinical & Translational Sciences	Director of Operations

S-4 Academic Program: (curriculum oversight, curriculum planning and assessment, resources supporting educational programs, innovations and scholarship, curriculum structure and content, scholarship and research, admissions and retention, integrity in the award of academic credit, assessment of student learning): 40 pages			
x	Member	Department	Professional Title
1	Ashton Gunn (Document coordinator)	Office of Educational Affairs	Project Manager
2*	Melissa Fischer, MD, MEd	Medicine	Associate Dean, Undergraduate Medical Education
3*	Kathleen Miller, EdD, RN, APRN, BC	Graduate School of Nursing	Professor; Associate Dean for Advanced Practice Programs
4*	Mary Ellen Lane, PhD	Graduate School of Biomedical Sciences	Assistant Dean for GSBS Curriculum
5	Sue Gagliardi, PhD	Cell Biology and Neurology	Professor
6	Tom Smith, MD	Pathology and Neurology	Professor
7	Lawrence Hayward, MD, PhD	Neurology	Professor
8	Dawn Tasillo, MD	Obstetrics & Gynecology	Director, OB/GYN Clerkship
9	Maureen Wassef, PhD, RN	Graduate School of Nursing	Director of Simulated Laboratory
10	Robert Baldor, MD	Family Medicine & Community Health	Director, Community-Based Education
11	Gyongyi Szabo, MD, PhD	Medicine	Associate Dean, Clinical & Translational Sciences Division
12	Michele Pugnaire, MD	Office of Educational Affairs	Senior Associate Dean for Educational Affairs
13	Tony Carruthers, PhD	Graduate School of Biomedical Sciences	Dean, GSBS
14	Paulette Seymour-Route, PhD, RN	Graduate School of Nursing	Dean, GSN

S-5 Faculty: (teaching and advising; scholarship, research and creative activity) 6 pages			
x	Member	Department	Professional Title
1*	Robert Milner, PhD	Faculty Affairs	Associate Vice Provost, Professional Development
2	Anthony Imbalzano, PhD	Graduate School of Biomedical Sciences	Associate Dean, Office for Postdoctoral Scholars
3	Robert Weinstein, MD	Medicine	Professor
4	Jill Terrien, PhD, RNSC	Graduate School of Nursing	Assistant Professor
5	Eric Baehrecke, PhD	Cancer Biology	Professor
6	JeanMarie Houghton, MD, PhD	Medicine—Gastroenterology	Assistant Professor
7	Jean King, PhD	Psychiatry	Director, Psychiatry Career Development & Research Office, Vice-Chair of Research
8	Mary Lee, MD	Pediatrics	Professor
9	David Hatem, MD	Medicine	Clinical Associate Professor of Medicine
10	Luanne Thorndyke, MD	Faculty Affairs	Vice Provost, Faculty Affairs

S-6 Students: (Admissions; retention and graduation; student services): 15 pages			
x	Member	Department	Professional Title
1*	Kendall Knight, PhD	Basic Biomedical Sciences Division	Associate Dean, GSBS
2*	Mai-Lan Rogoff, MD	Student Affairs	Associate Dean, Student Affairs
3*	Eileen Terrill, PhD	Graduate School of Nursing	Assistant Professors; Director of Graduate Entry Pathway Program
4	John Paraskos, MD /or Karen Lawton	Office of Admissions	Associate Dean, Admissions Director
5	Deborah Harmon Hines, PhD	School Services	Vice Provost, School Services
6	Mark Quirk, EdD	Family Medicine & Community Health	Assistant Dean, Academic Achievement
7	Brian Lewis, PhD	Graduate School of Biomedical Sciences	Associate Dean, Student Diversity
8	Michael Ennis, MD	Family Medicine & Community Health	Assistant Dean for Student Advising
9	Susan Young	Graduate School of Nursing	Academic Administrator
10	Mary Ellen Lane, PhD	Graduate School of Biomedical Sciences	Assistant Dean for GSBS Curriculum
11	Ruthann Rizzi, MD	Psychiatry	Director, Student Counseling Services
12	Betsy Groves	Office of Financial Aid	Director, Office of Financial Aid
13	Robert Mayer, GSN-GEP	Student, Graduate School of Nursing	Chairperson, Student Government Association

S-7 Library and Other Information Services: Resource Access + Information and Other Technology Literacy: 6 pages			
S-8 Physical and Technological Resources: 6 pages			
x	Member	Department	Professional Title
1*	Paulette Goeden	Office of Administration and Finance	Assistant Vice Chancellor, Administration and Finance
2	Elaine Martin, DA	Lamar Souter Library	Director, Library Services
3	Lyn Riza	Information Services/Academic Computing	Director, Academic Computing
4	Melissa Puliafico	Office of Educational Affairs	Director
5	John Cooke, PhD	Cell Biology	Associate Professor
6	Brian Akerley, PhD	Microbiology & Physiological Systems	Assistant Professor
7	Janet Hale, PhD, APRN	Graduate School of Nursing	Associate Dean for Academic Affairs
8	Scott Shader	Space Management and Planning	Senior Director, Space Management & Planning
9	Mark Armington	Facilities	Senior Director—Facilities Engineering and Construction
10	Jane Fama	Lamar Souter Library	Associate Director of Operations
11	Andrea Delaney	Information Services/Academic Computing	Senior Instructional Technologist
12	John Baker	Facilities Management	Associate Vice Chancellor, Facilities Management

S-9: Financial Resources: 4 pages			
x	Member	Department	Professional Title
1*	Paulette Goeden	Office of Administration and Finance	Assistant Vice Chancellor, Administration and Finance
2	Bob Jenal	Office of Administration and Finance	Vice Chancellor, Administration and Finance
3	Nancy Vasil	Office of Administration and Finance	Associate Vice Chancellor, Administration and Finance
4	Bob Matthews, PhD	Biochemistry and Molecular Pharmacology	Chair and Professor

S-10: Public Disclosure: 4 pages			
x	Member	Department	Professional Title
1*	Ed Keohane	Office of Communications	Vice Chancellor for Communications
2*	Mark Shelton	Office of Communications	Associate Vice Chancellor for Communications
3	Kendall Knight, PhD	Basic Biomedical Sciences Division	Associate Dean, GSBS
4	Michael Baker	Division of School Services--Registrar	Registrar
5	Colleen Burnham	Office of Educational Affairs	Educational Specialist III/Curriculum Resources
6	Diane Brescia	Graduate School of Nursing	Admissions Coordinator
7	Tricia Doane	Graduate School of Biomedical Sciences	Project Coordinator
8	Charlie Desourdy	Information Services	Associate CIO, Enterprise Networks
9	Michele Pugnaire, MD	Office of Educational Affairs	Senior Associate Dean for Educational Affairs
10	Tony Carruthers, PhD	Graduate School of Biomedical Sciences	Dean, GSBS
11	Paulette Seymour-Route, PhD, RN	Graduate School of Nursing	Dean, GSN

S-11: Integrity: 2 pages			
x	Member	Department	Professional Title
1*	Thoru Pederson, PhD	Biochemistry and Molecular Pharmacology	Associate Vice Provost, Research
2	Deborah Plummer, PhD	Office of Diversity and Equal Opportunity	Associate Vice Chancellor, Diversity and Equal Opportunity
3	Tracy Miller, JD	Commonwealth Medicine--Office of Compliance and Review	Director
4	James Healy, JD	Chancellor's Office	Associate General Counsel