# A Campus Conversation on Faculty Diversity

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## Objectives

 Office of the Vice Provost for Health Equity (VPHE)

 Your input for increasing diverse faculty recruitment and retention at UMMS

### Format

- Presentation (15 minutes)
  - Rationale for faculty diversity
  - VPHE goals & resources
- Breakout groups (20 minutes)
  - Facilitated discussion of actions we can all take to improve diversity of candidate pools
- Report out (25 minutes)
  - 1-3 action-oriented "bullets" (NOT a summary of the discussion)

The mission of our medical school is to advance the health and wellness of our diverse communities throughout Massachusetts and across the world by leading and innovating in education, research, health care delivery and public service.

- Population locally and nationally- becoming increasingly more diverse
- Prevalent and worsening disparities in health among diverse groups; and affect all of us
- Complex problem requiring innovative solutions; no one-size-fits-all solutions from homogenous groups
- Diverse teams are better equipped to solve complex problems
  - Multiple perspectives, culturally competent
  - More innovative, faster pace of innovation
  - Diversity determines
    - What questions we ask
    - How we ask those questions
    - How we go about answering them / methods
    - How we interpret the answers / what we do or how we use the data

Needed for EXCELLENCE in preparing ALL learners to best serve diverse population

- The more diverse the faculty, the greater diversity of the course content/readings, curricular and teaching methods, and scholarly ideas presented to students
- Diverse learning environment provides opportunities for students' exposure to "other" cultures and skills to manage and leverage differences
- Diverse faculty favorable for recruitment, retention and empowerment of diverse learners
  - Identification, modeling, support
- Diverse environment <u>benefits ALL students</u> exposure to multiple perspectives/cultures

THE RIGHT THING
TO DO



EXCELLENCE IN EDUCATION, HEALTHCARE & RESEARCH

# Faculty Diversity Goal

#### WHAT:

To become a leading medical school in recruitment and retention of diverse faculty

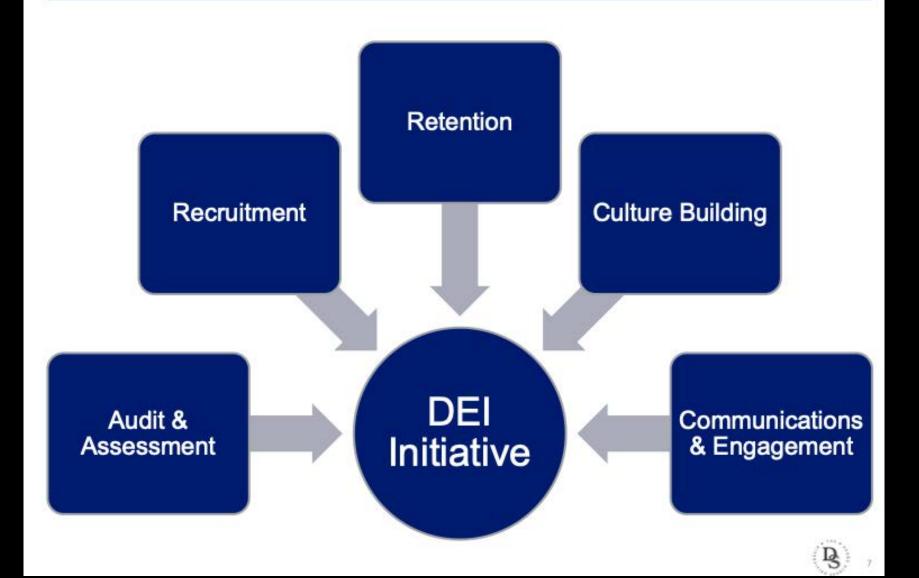
#### HOW:

- Shared vision & concrete/realistic goals
- Metrics & processes for progress & accountability
- Initiatives and strategies:
  - External systems to expand candidate pools
  - Best practices for outreach, interviews
  - Strategies to increase acceptance of offers
  - Systems to monitor and address disparities in hiring, retention and academic advancement
  - Support culture of inclusion/sense of community/belonging

# A "Village" Approach

- Provost's Diverse Faculty Hiring Task Force
- Work among key stakeholders:
  - VPHE, VPFA, VCDI, VCC, HR
  - Department chairs
  - Department-level diversity groups/initiatives
- Librarian (part time)
- KL2 Program for Diverse Junior Faculty with a path to tenure track (3 slots, Dean-funded)
- Consulting firm: Koya Partners

#### 5 Focus Areas: Diversity, Equity & Inclusion Initiative



#### Draft Project timeline: 2020-2022

#### Steps

#### **Deliverables**

# Phase One: DEI Data Gathering

Comprehensive DEI Audit

Identify Stakeholders

Interviews

Assessment

Audit Report

Roadmap for project Influencer Network List Message Development

Purpose Narrative

January 2021

#### Phase Two:

Identify/engage stakeholders /potential partners Create strategies for recruitment pipelines

Addressing Implicit Bias

Purpose Narrative

Communications Strategy

Propose recruitment and cultivation process

#### Phase Three:

Propose/ Implement initiatives to promote better outcomes

Propose trainings for management skills and competencies

Build a process for engagement Monitoring improvements in Recruiting Processes

> Conscious Inclusion Initiatives

Influencer Events/PR

#### Phase Four:

Track outcomes/ culture change

**Building incentives** 

Changing culture

Embedding DEI best practice in all systems DEI Scorecard

Annual Audit

Brand/Engagement Measurements

### **Breakout Groups**

<u>Task</u>: Discuss your answers to the following two-part question:

- What recruitment practices may be favoring the recruitment of faculty that "look like us" (homogeneous backgrounds), and
- What can each of us do differently to change those practices in an effort to expand the diversity of our faculty candidate pools?

Time: 20 minutes

### Report Out

- Report from group leaders
- 1 minute to report
- 1-3 bullets with specific actionable items for increasing the recruitment of diverse faculty

(please refrain from summarizing your group's discussion)

### Final Words

Terence Flotte, MD

Dean, School of Medicine

Provost and Executive Deputy Chancellor