Introduction to Evaluation

Teaching of Tomorrow Nancy Skehan, MD, FACP



Objectives

- > Define summative and formative assessment
- > Describe the role of careful observation as an evaluation skill
- > Use the $+/\Delta$ tool to organize observations and feedback
- > Identify barriers to providing effective feedback

Evaluation is a judgment based on

observations

> Summative

- Judgment of competence at the end of a learning experience by an evaluator
- To determine to what degree goals have been met.

> Formative

- Ongoing, to modify behaviors
- Feedback



Observations drive evaluation

- > Real time
- > Specific and objective
- > Planned: Observer knows in advance what they are looking for



How do you plan an observation?

- Define the content of the skill (Task Analysis)
- > Getting to school on time
 - Waking up
 - Getting dressed
 - Eating breakfast
 - Coat and shoes
 - Make the bus



Organizing observations: the $+/\Delta$

Examples of Examples of desired behavior/skill that behavior/skill requires change Woke up to the Forgot socks alarm Got mad about Brushed teeth breakfast options

The Medical Interview





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Greeting	Introduced self Good eye contact	Didn't mention student status
Chief Complaint	Open-ended questions "Describe"	Interrupted "Pt: I need to talk about Student: "Yes, but when
РМН	Specific questions "How much alcohol?	Missed associated symptoms
	Good summary	Missed empathy "I can't afford to be sick."

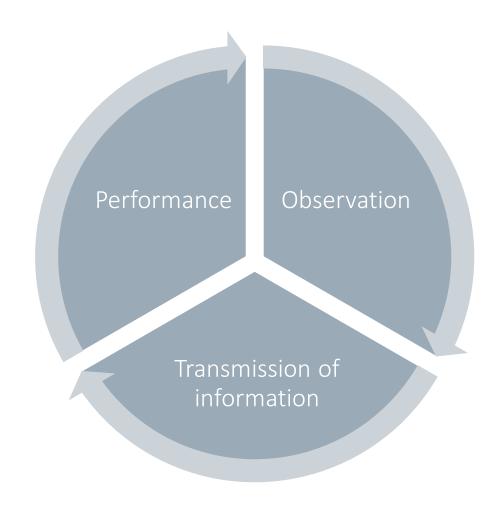
What is Feedback

- "The return of a fraction of the output signal from one stage of a circuit...to the same or a preceding stage...tending to increase or decrease the amplification."
- > A cycle



What is Feedback?

"Specific information about the comparison between a trainee's observed performance and a standard, given with the intent to improve the trainee's performance."



Barriers Exist to Providing Feedback



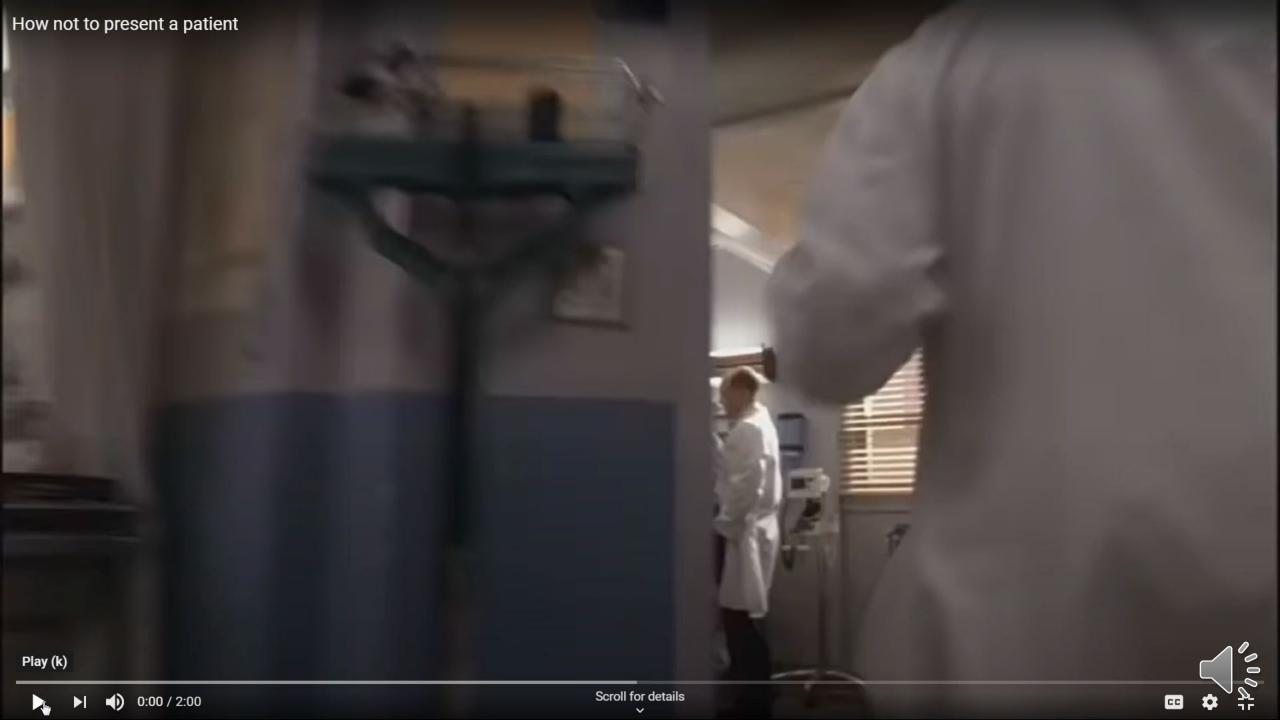
How do we make it easier?

- > Normalize it
- > Set "the standard"
- > Be specific
- > Make direct observations
- > Make it timely
- > Make it short
- > Encourage self-reflection
- Make a plan to achieve the desired performance

Cantillon P, Sargeant J. Giving Feedback in Clinical Settings. BMJ 2008; 337:a1961

Consider this medical student...





Culture of Feedback

- > What is the culture of feedback at your institution? What works? What doesn't work?
- > What can you do to influence the culture of feedback and evaluation at your institution?





Summary

- > Summative assessment is a judgment of competence at the end of a learning experience by an evaluator
- > Formative assessment (feedback) is a cycle of performance, observation and transmission of information to improve performance
- > Direct observations are the foundation of evaluation and good feedback (using the $+/\Delta$)
- Creating a strong culture of feedback can help to overcome barriers



Thank You!



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