



back to school

While always bustling, the University Campus usually sees a slowdown during the summer months. This year has certainly been an exception. While many students took a well-deserved break from courses and many employees embarked on much-needed vacations, the University Campus was buzzing with activity – the Campus Modernization kind. So, as motivated students get started on a new academic year and re-energized staff return to campus, here's a look at the progress we've made and a glimpse of the work to come this fall.



façade removal: where to next?

The removal of the granite façade from above the Medical School Lobby has progressed well, and visitors to campus can visualize the windows that will be placed in the wall above the main school entrance. Granite façade removal from the west side of the Basic Science Wing is complete for now, and work has shifted to the Chancellor's Courtyard, where staging set up in August has allowed for the removal of granite from the west hospital wall overlooking the Courtyard.

Just outside the Courtyard stands a crane that – with astounding precision – is removing each granite panel. Removal work began September 4 at the north end of the Courtyard and will continue from north to south through the end of November, when granite removal in that area is scheduled to be complete. Removal will progress in 20-foot-wide sections, with workers removing the panels vertically, from the top floor to the bottom floor. Each section will necessitate approximately

five days of work. When two sections are completed, the staging will be moved and reassembled to facilitate removal in the next two sections.

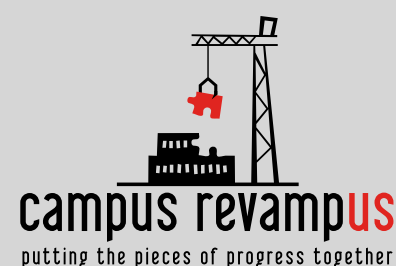
To ensure the safety and efficiency of the removal process, short-term relocation will be necessary for staff in offices with windows facing the Courtyard. When panels are being removed on the floor directly above these offices, staff directly below will be asked to vacate their space for no more than one day to nearby swing office space outfitted with phones, computers and workstations. Staff have been informed about the removal process via visits by Hospital Project Team personnel, and will receive the date they will be asked to vacate their offices with time to spare. Signs will be placed on office doors to inform visitors of the staff members' temporary location and contact information.

faculty conference room and class time

Mid-August saw the start of demolition of the walls and roof of the Faculty Conference Room, a necessary preamble to the eventual creation of a new, more functional conference room, new Medical School Lobby and Clip-On. With a steel vendor selected, next steps include the analysis of the current foundation and the finalization of design elements. Preliminary plans call for the Clip-On to comprise six floors, each encompassing conference/class rooms and offices.

The Faculty Conference Room has always been a prime location for courses, meetings and conferences. It will be closed through at least July 2004, and planned construction throughout different sections of the school and hospital buildings over the course of the next two years will call for a number of other conference and class rooms to be pulled from service for various lengths of

time. The staff in Room Reservations, facilitated through the Office of School Services in conjunction with the Office of Medical Education and the Campus Modernization façade teams, has worked closely with facilities, architectural and construction firm leadership to minimize the impact on campus activities by arranging suitable alternatives to spaces affected temporarily by Campus Modernization projects. You'll be kept informed of construction timetables and closures through *campus revampus* communications and can rest assured that managing the locations for class time for the three schools and essential meetings and conferences is the priority. Room Reservations remains "in charge" of booking rooms – call #62264 with questions or visit online at <http://www.umassmed.edu/roomreservations/>.



the campus mod story so far

April 2003

As site preparation continued, facilities staff moved trees and plants from affected areas, making every effort to save and transplant as much of this vegetation as possible.

May 2003

Excavation and site preparation on the lawn outside the Lamar Soutter Library (on the north side of the school) for use as a construction "enabling" area and headquarters for façade modernization was completed; construction trailers in the Pine Tree Lot were moved to the new enabling area and the vacated area in the lot was repaired and re-stripped, returning approximately 40 parking spaces.

June 2003

A new bypass road, offering an alternate route for vehicular traffic, was installed parallel to the Medical School's main entrance. This one-way, two-lane road incorporates a drop-off lane for employees, patients and visitors and is bordered by barriers to ensure safety.

A major excavation project by UMass Memorial Health Care began in the East Parking Lot, adjacent to the loading dock. The project, encompassing the construction of an 8,000-square-foot electrical vault, involved significant trenching and earth-moving activity and continued over the course of the summer.

July 2003

Construction proceeded in the Chancellor's Courtyard to prepare for its eventual conversion to an interior space. All concrete planters and flooring were removed.

Third Road, previously a two-way thoroughfare perpendicular to First Road and parallel to South Road, became a one-way road to create additional handicapped parking spaces.

Granite removal began on the sheer wall above the Medical School Lobby; protected walkways were erected.

August 2003

Granite removal was completed above the Medical School Lobby and progressed on the adjacent east and west sheer walls.

Demolition of the Faculty Conference Room began in preparation for the construction of the Clip-On and new Medical School Lobby.

Façade was removed from the first and second floors of the Emergency Department and cafeteria to facilitate the UMass Memorial Lakeside Expansion (see story on back).

so, what are we doing with all that granite?

It's a good question. The contract with the company doing the actual façade removal requires the company to account for the end use of the granite panels, and it did a thorough investigation of the options, ranging from re-use to disposal. It turns out that there really isn't a good option for recycling the panels as panels: they are too heavy for some proposed reuses, too bowed for others, too thick for countertops, too slick for pavement, too thin to slice and too brittle to transport cost-effectively. So, the granite

façade – representing approximately 330,000 square feet – will be broken up and used as fill for construction or road projects. As Bruce Springsteen sings, "Maybe you'll be out there on some road someday, on a bus or train, traveling along" – and under your wheels will be a roadbed supported, in part, by the granite that once made up the façade of the Commonwealth's medical school. We hope the road is smooth.



parking garage preparation

This fall, construction will begin on the new, 1,600-space parking garage on the current South Lot site. Architectural firm Desman Associates has been selected to design the garage structure, while Payette Associates will craft the look of the garage's exterior. When the new garage opens in the fall of 2004, all members of the campus community – faculty, staff, physicians, patients, visitors and students – will enjoy sufficient on-campus parking.

Since August, the University Campus community has changed a number of parking habits and patterns to accommodate the var-

ious components of the Campus Modernization project, including the Lakeside Expansion and new garage construction, and have done so with overwhelming understanding and cooperation. The following comment from an employee is illustrative of this spirit: "I just wanted to tell you how great the people are who are working with the Shuttle program. I parked at the lot for the first time on August 11. There was a Shuttle van waiting, so my trip down was quick and comfortable. Monday night, at about 6:40, there was a Shuttle supervisor at the stop who said that a van would be right there and, within a minute, there was

the van! On Tuesday, things again went well. That evening at about 7 p.m., there were two vans ready to go up. Talk about fast and friendly service!"

For the latest information on parking changes, as well as future plans, watch for e-mails from your department head and posted red and black *campus revampus* fact sheets. Regularly updated information, including answers to frequently asked questions about parking, can also be found at <http://www.umassmed.edu/campusrevampus/traffic.cfm>.

the lakeside expansion



In June, the Medical School's clinical partner, UMass Memorial Health Care, adopted a vision statement and described how its achievement should be measured. That vision statement – *UMass Memorial Medical Center is to become one of the top ten academic medical centers in the United States by the year 2008* – will be gauged by several factors, including the achievement of patient-focused excellence through the highest standards of quality care, patient safety and patient satisfaction; collaboration with UMMS to provide excellence in clinical research and teaching; and becoming the employer of choice in Central Massachusetts.

These accomplishments, based on the essential commitment to improving the health of the people of Central New England through excellence in clinical care, service, teaching and research, are attributable to the availability of the latest advances in equipment and the facilities that support them. So, here's another vision that will become a reality in 2005: a new emergency department on the University Campus, capable of accommodating 100,000 visits per year as well as 12 new operating rooms, 16 surgical intensive care unit beds and new radiology department space. Called the Lakeside Expansion, this 200,000-gross-square-foot addition will ultimately provide patients with a facility that equals the exceptional quality of care our physicians, nurses and staff have been providing for the past 25 years.

Over the last several months, the University Campus communi-

ty has witnessed the first steps taken toward a completed Lakeside Expansion – including an official Groundbreaking held on September 8. During each step, the objective has been to support "business as usual," maintaining hospital operations and public access to the facility and uninterrupted Emergency Department service. As construction intensifies, changes to daily operations will continue to be planned and coordinated with the project teams and their departmental and clinical liaisons. During each phase of construction, great care will be taken to ensure that patients will not be exposed to dust or debris, nor will their recuperative time here be disturbed. Although some noise will be unavoidable, all efforts will be made to minimize sound disruption.

In order to facilitate preliminary work, the University Campus community has adapted to changes in traffic flow, pedestrian routes and parking locations on the east side of the facility. In addition, on September 8 the patio outside the hospital cafeteria closed permanently, allowing excavation to begin for the Lakeside Expansion.

Watch for construction vehicles and personnel, fencing and Public Safety officers offering directional assistance to vehicular and pedestrian traffic. Patients and visitors to the Emergency Department will continue to access the facility via the Benedict Building lot and ambulances now approach the Emergency Department via a separate access road off South Road.

Questions about the Campus Modernization Project?

Visit www.umassmed.edu/campusrevampus or send an e-mail to campus.mod@umassmed.edu

Watch for ongoing communication in the form of fact sheets and newsletters.