



## The University of Massachusetts Life Sciences Task Force

### *Working Group Position Paper Template*

#### **1. Executive Summary**

#### **2. Introduction**

- Charge of the work group
- Composition of the work group
- Overview of work plan

#### **3. Situational Analysis**

- Current assessment of campus efforts within the pillar
- Broader trends within the pillar (i.e. state, national environment)
- Nature and extent of inter-campus engagement and collaboration in the areas within the pillar

#### **4. Findings**

- University strengths and/or areas for improvement
- Opportunities to strengthen areas within pillar
- Models for inter-campus collaboration

#### **5. Recommendations**

- Areas of foci within the pillar over the next three to five years
- Strategies for promoting inter-campus collaboration
- Metrics to measure outcomes

#### **6. Resources**

- Estimates of funding needs to achieve plan (3 to 5 years)
- Possible funding mechanisms

#### **7. Conclusion**